

An aerial photograph of a large lake surrounded by forested mountains. The image is overlaid with a network of white topographic contour lines that follow the terrain's elevation, creating a grid-like pattern across the landscape. The text 'Investor Update' is centered in the middle of the image.

Investor Update

Disclaimer

Forward-Looking Statements

This presentation includes “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements generally relate to future events or Iris Energy’s future financial or operating performance. For example, forward-looking statements include but are not limited to the Company’s business strategy, expected operational and financial results and expected increase in power capacity and hashrate. In some cases, you can identify forward-looking statements by terminology such as “anticipate,” “believe,” “may,” “can,” “should,” “could,” “might,” “plan,” “possible,” “project,” “strive,” “budget,” “forecast,” “expect,” “intend,” “target,” “will,” “estimate,” “predict,” “potential,” “continue,” “scheduled” or the negatives of these terms or variations of them or similar terminology, but the absence of these words does not mean that statement is not forward-looking. Such forward-looking statements are subject to risks, uncertainties, and other factors which could cause actual results to differ materially from those expressed or implied by such forward looking statements. In addition, any statements or information that refer to expectations, beliefs, plans, projections, objectives, performance or other characterizations of future events or circumstances, including any underlying assumptions, are forward-looking.

These forward-looking statements are based on management’s current expectations and beliefs. These statements are neither promises nor guarantees, but involve known and unknown risks, uncertainties and other important factors that may cause Iris Energy’s actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements, including, but not limited to: Iris Energy’s limited operating history with operating losses; electricity outage, limitation of electricity supply or increase in electricity costs; long term outage or limitation of the internet connection at Iris Energy’s sites; any critical failure of key electrical or data center equipment; serial defects or underperformance with respect to Iris Energy’s equipment; failure of suppliers to perform under the relevant supply contracts for equipment that has already been procured which may delay Iris Energy’s expansion plans; supply chain and logistics issues for Iris Energy or Iris Energy’s suppliers; cancellation or withdrawal of required operating and other permits and licenses; customary risks in developing greenfield infrastructure projects; Iris Energy’s evolving business model and strategy; Iris Energy’s ability to successfully manage its growth; Iris Energy’s ability to raise additional financing (whether because of the conditions of the markets, Iris Energy’s financial condition or otherwise) on a timely basis, or at all, which could adversely impact the Company’s ability to meet its capital commitments (including payments due under its hardware purchase contracts with Bitmain) and the Company’s growth plans; Iris Energy’s failure to make certain payments due under any one of its hardware purchase contracts with Bitmain on a timely basis could result in liquidated damages, claims for specific performance or other claims against Iris Energy, any of which could result in a loss of all or a portion of any prepayments or deposits made under the relevant contract or other liabilities in respect of the relevant contract, and could also result in Iris Energy not receiving certain discounts under the relevant contract or receiving the relevant hardware at all, any of which could adversely impact its business, operating expansion plans, financial condition, cash flows and results of operations; the failure of Iris Energy’s wholly-owned special purpose vehicles to make required payments of principal and/or interest under their limited recourse equipment financing arrangements when due or otherwise comply with the terms thereof, as a result of which the lender thereunder has declared the entire principal amount of each loan to be immediately due and payable, and while no assurance can be provided as to what actions may be taken, we expect such lender will take steps to enforce the indebtedness and its rights in the Bitcoin miners with respect to certain of such loans (and potentially all such loans) and other assets securing such loans, which would result in the loss of the relevant Bitcoin miners securing such loans and materially reduce the Company’s operating capacity, and could also lead to bankruptcy or liquidation of the relevant special purpose vehicles, and materially and adversely impact the Company’s business, operating expansion plans, financial condition, cash flows and results of operations;

the terms of any additional financing or any refinancing, restructuring or modification to the terms of any existing financing, which could be less favorable or require Iris Energy to comply with more onerous covenants or restrictions, any of which could restrict its business operations and adversely impact its financial condition, cash flows and results of operations; competition; Bitcoin prices, global hashrate and the market value of Bitcoin miners, any of which could adversely impact its financial condition, cash flows and results of operations, as well as its ability to raise additional financing and the ability of its wholly-owned special purpose vehicles to make required payments of principal and/or interest on their equipment financing facilities; risks related to health pandemics including those of COVID-19; changes in regulation of digital assets; and other important factors discussed under the caption “Risk Factors” in Iris Energy’s annual report on Form 20-F filed with the SEC on September 13, 2022, as such factors may be updated from time to time in its other filings with the SEC, accessible on the SEC’s website at www.sec.gov and the Investor Relations section of Iris Energy’s website at <https://investors.irisenergy.co>.

These and other important factors could cause actual results to differ materially from those indicated by the forward-looking statements made in this presentation.

The information in this presentation is only effective as of the date given, December 6, 2022, and will not be updated or affirmed unless and until Iris Energy publicly announces updated or affirmed information. Distribution or reference of this deck following December 6, 2022, does not constitute Iris Energy re-affirming information. Except as required by law, Iris Energy disclaims any obligation to update or revise, or to publicly announce any update or revision to, any of the forward-looking statements, whether as a result of new information, future events or otherwise.

All financial information included in this presentation is denominated in USD and references to “\$” are to USD unless otherwise stated. All timing references in this presentation are to calendar quarters and calendar years, unless otherwise specified.

Industry and Statistical Data

This presentation includes industry data, statistical data, estimates and other forecasts that may have been obtained from periodic industry publications, third-party studies and surveys, filings of public companies in our industry, internal company surveys, and our review and analysis of market conditions, surveys and industry feedback. Our expectations regarding market and industry data, including expected growth rates, are subject to change based on our ongoing analysis of prevailing market and industry conditions and, as a result, assumptions based on such expectations may not be reliable indicators of future results. We undertake no obligation to update such figures in the future. These sources include government and industry sources, including third-party websites. Industry publications and surveys generally state that the information contained therein has been obtained from sources believed to be reliable. Although we believe the industry data to be reliable as of the date of this presentation, this information could prove to be inaccurate. Industry data could be wrong because of the method by which sources obtained their data and because information cannot always be verified with complete certainty due to the limits on the availability and reliability of raw data, the voluntary nature of the data gathering process, and other limitations and uncertainties. In addition, we do not know all of the assumptions regarding general economic conditions or growth that were used in preparing the forecasts from the sources relied upon or cited herein. Further, certain financial measures and statistical information in this document have been subject to rounding adjustments. Accordingly, the sum of certain data may not conform to the expressed total.



Industry Update

Bitcoin is here to stay, we have been here before

'Crypto' & unregulated exchanges continue to have their challenges

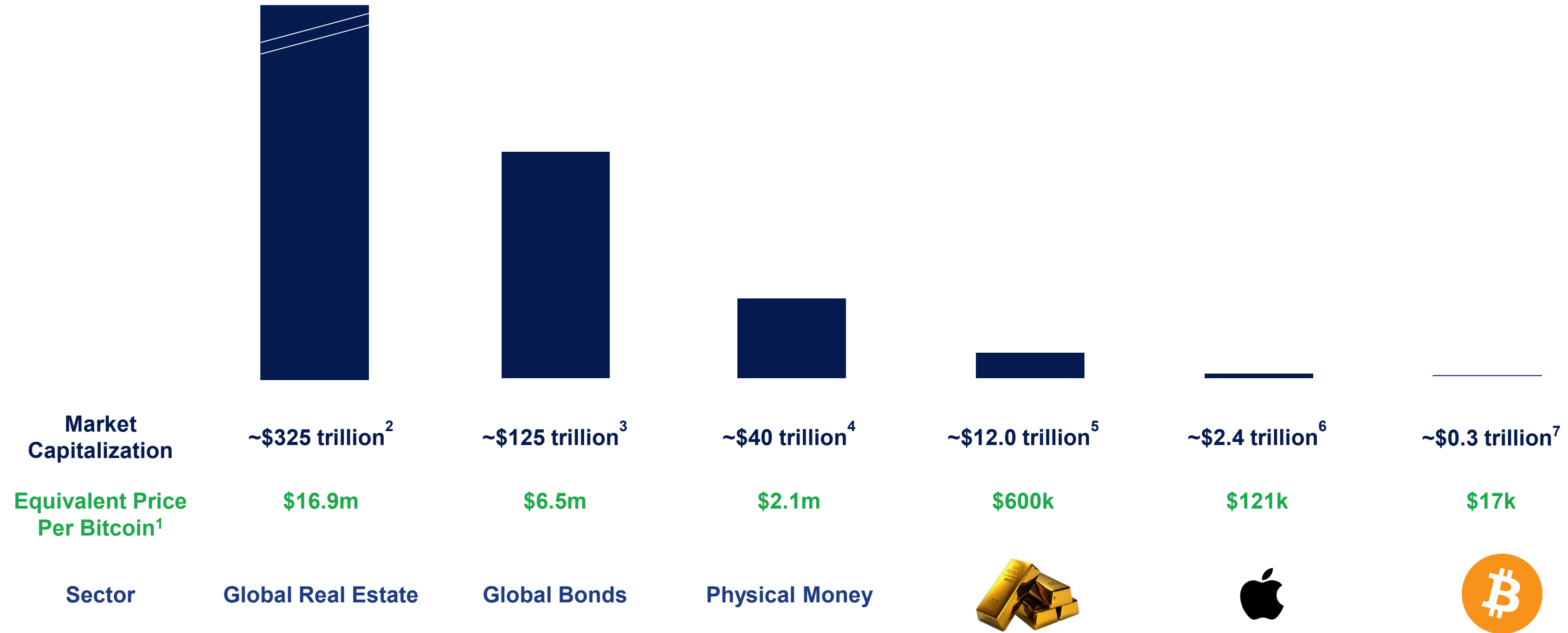


-  Value proposition **strengthened**
-  Recent market events have **nothing to do with Bitcoin**
-  Digital **store of value**
-  Global network that has **never been hacked**
-  A **scarce** asset with inflexible supply
-  Fiat currency fragility and **geopolitical risk** enhances attractiveness

Bear market #1: \$32 in Jun 11 crashing to \$2. Bear market #2: Long winter (\$1k in Nov 13 to a low of \$172 in Jan 15). Mt Gox in Feb 14. Bear market #3: Rally to \$20k in Jan 18, bottoming at \$3.2k in Dec 18. Bear market #4: Crypto winter (all time high of \$68k in Nov 21, trading at ~\$16.5k today).

Undervalued and underappreciated as a store of value

Bitcoin provides asymmetric returns with attractive upside



Note: All figures as of December 2, 2022 unless stated, denoted in USD and indicative / shown for illustrative purposes only.

- 1) Calculated as market capitalization of relevant sector/asset class divided by market capitalization of Bitcoin x \$17,000 Bitcoin price.
- 2) Savills Real Estate, *The Total Value of Global Real Estate*.
- 3) Bank of International Settlements (BIS), *SIFMA Capital Markets Fact Book, 2022*.
- 4) RankRed, *How Much Money Is There In The World? 2022 Edition*.
- 5) Companies Market Cap, *Gold*.
- 6) Yahoo Finance, *AAPL*.
- 7) CoinMarketCap, *BTC*.

Iris Energy Update



Everything changes, everything remains the same

Risk-focused approach positions us to weather the storm and capitalize on the next bull run

Risk-focused approach	Liquidity	Opportunities	
Limited recourse equipment financing¹ <i>(no parent company guarantees)</i>	\$47m cash, no debt² <i>(\$21m net capex spend to 180MW)³</i>	5.4 EH/s self-mining <i>(requires ~\$31m funding)⁶</i>	
Bitmain and Childress capex <i>(careful & flexible management of capex programs)</i>	\$75m Bitmain prepayments <i>(7.5 EH/s of S19j Pro)⁴</i>	~18 EH/s of additional potential capacity <i>(via expansion from 20MW to 600MW at Childress)</i>	
Vertically integrated <i>(leading efficiency + operational control + project delivery)</i>	\$100m B. Riley equity facility	>1GW of continued development of global projects	
Low-cost renewable energy <i>(strategic focus from day one on excess renewables)</i>	Miner sales <i>(e.g. 2.4 EH/s down to 2.0 EH/s⁵)</i>		
Non-HODL			
Real Assets Platform	180MW (5.4 EH/s capacity) Industry-leading facilities	2.0 EH/s self-mining⁵ +3.4 EH/s available capacity	600MW connection agreement & bulk substation at Childress

Note: Capacity assumptions are based on S19j Pro miners.

- Two of the Group's three non-recourse SPVs that are borrowers under existing equipment financing facilities have failed to make the scheduled principal payments under their respective facilities by their respective due dates and the debt under all three facilities has been accelerated. On November 15, 2022, two of the non-recourse SPVs that are borrowers under existing facilities received a further notice from the lender under the relevant facilities alleging that the failure to make the scheduled principal payments constitutes an "Event of Default" under each applicable facility after giving effect to applicable grace periods. Further detail in the Company's Report on Form 6-K filed on November 21, 2022.
- Reflects USD equivalent, unaudited preliminary cash balance as of November 30, 2022. Reflects acceleration of outstanding loans under two of the Group's three outstanding limited recourse equipment financing facilities and assumes foreclosure by the lender thereunder against the collateral securing such facilities held by the applicable non-recourse SPV borrowers, and also assumes repayment by the Group of \$1m of outstanding loans under the Group's third limited recourse equipment financing facility. See the Company's Report on Form 6-K filed on November 21, 2022 for further information. Following the acceleration and foreclosure, and such repayment, as applicable, the Group would not have any indebtedness for borrowed money outstanding.
- Indicative estimated remaining net capital expenditure to build out 180MW of infrastructure and repay \$1m of outstanding loans under the Group's third limited recourse equipment financing facility (net of anticipated proceeds from hardware sales and anticipated tax and deposit refunds). Excludes impact of all other potential future cash movements (e.g. operating cashflows and financing cashflows).
- Excludes any discount arrangements under the relevant agreement, which may include potential additional miners. The timing and volume of any additional future deliveries under the separate \$400 million hardware purchase contract for miners are subject to ongoing discussions with Bitmain. The Company has not made all recent payments under that contract and does not currently expect to make upcoming payments in respect of any such additional future deliveries under that contract. The Company can make no assurances as to the outcome of these discussions (including any impact on the Company's expansion plans or payments made under that contract or whether the \$75m of prepayments will be able to be used against future hardware purchases (in whole or in part)). See further detail in the Company's previous announcements dated June 21, August 1 and November 2, 2022.
- Comprises ~1.1 EH/s of miners in operation (including ~0.2 EH/s of miners securing the facility with the Group's third limited recourse equipment financing facility) and ~0.9 EH/s of miners in transit and/or pending deployment. The Company is currently exploring potential monetization transactions with respect to ~0.4 EH/s of miners which are in transit and/or pending deployment. There can be no assurance as to the timing or terms of any such transaction, or whether any such transaction will be consummated at all.
- Based on illustrative incremental hardware cost of ~\$9/TH. Note this assumes current market price of \$19/TH less \$10/TH of existing prepayments with Bitmain, excluding taxes & shipping. The Company currently has \$75m of prepayments that have been made to Bitmain relating to an additional 7.5 EH/s of S19j Pro miners, which remains separate and incremental to the Company's 2.0 EH/s of capacity. The timing and volume of any additional future deliveries under the separate \$400m hardware purchase contract for miners are subject to ongoing discussions with Bitmain. The Company has not made all recent payments under that contract and does not currently expect to make upcoming payments in respect of any such additional future deliveries under that contract. The Company can make no assurances or guarantees as to the outcome of these discussions (including any impact on the Company's expansion plans or payments made under that contract or whether remaining prepayments will be able to be used, in whole or in part, in respect of future hardware purchases, and the final pricing of any incremental hardware purchased will be determined by Bitmain. See further detail in the Company's previous announcements dated June 21, August 1 and November 2, 2022.

Significant real assets platform

Ability to scale rapidly and efficiently beyond current footprint

180MW
Operating and under construction

- 130MW built in British Columbia
- 30MW commissioning at Mackenzie
- 20MW near-term expansion at Childress

580MW
Potential Childress expansion

- 600MW connection agreement with AEP
- 600MW bulk power substation and switchyard under construction
- 100MW primary substation under construction

>1GW
Potential additional growth pipeline

- Rights to additional development sites across North America and Asia Pacific



Building multi-decade, institutional-grade infrastructure



Transformational growth opportunity at Childress

Canal Flats

British Columbia, Canada

- **Land:** 100% owned
- **Power Source:** 100% renewable energy¹
- **Power Capacity:** 30MW
- **Status:** Operational
- Onsite fabrication facility supports BC build out
- Center of excellence for research and development

1) Currently approximately 97% from direct renewable energy sources and approximately 3% from the purchase of RECs.



Mackenzie

British Columbia, Canada

- **Land:** 100% owned
- **Power Source:** 100% renewable energy¹
- **Power Capacity:** 80MW
- **Status:** 50MW operational and 30MW expansion in commissioning phase
- **Expected Timing:** End of Q4 2022



1) Currently approximately 97% from direct renewable energy sources and approximately 3% from the purchase of RECs.

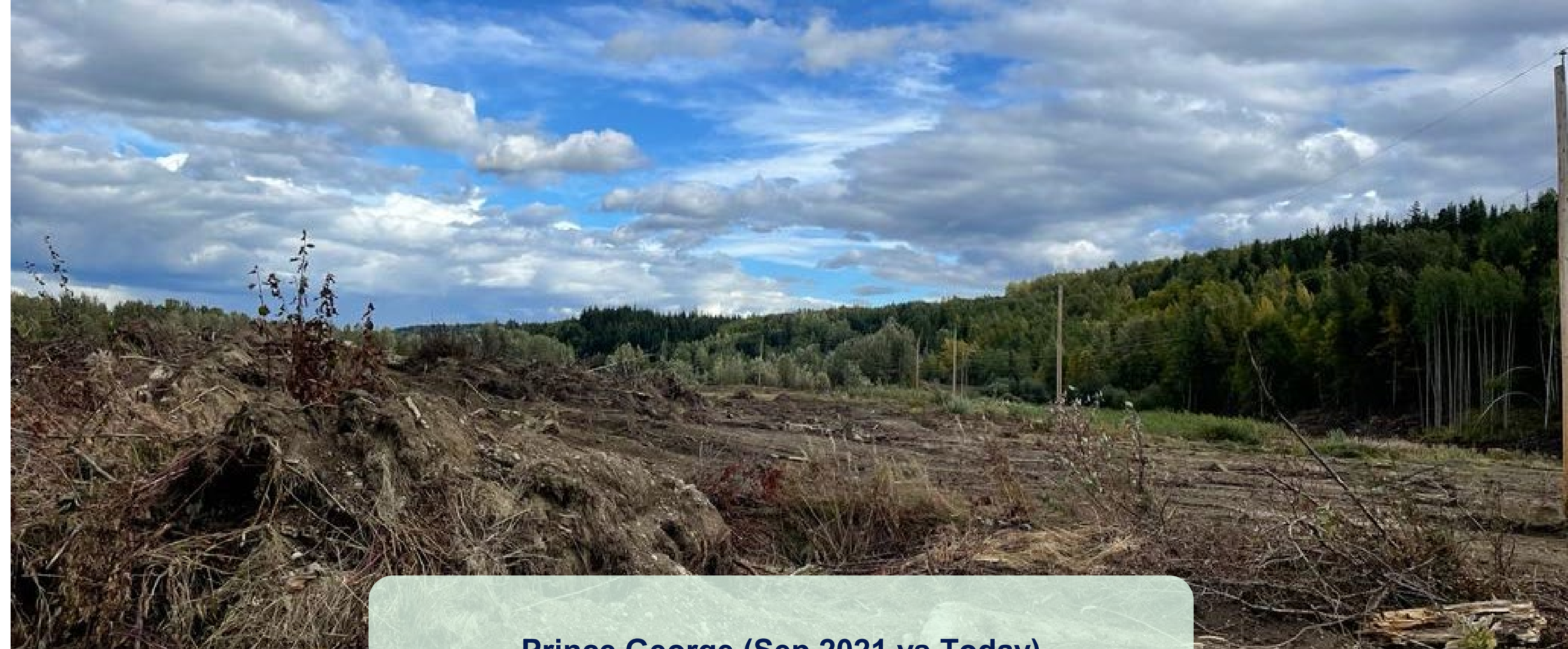
Prince George

British Columbia, Canada

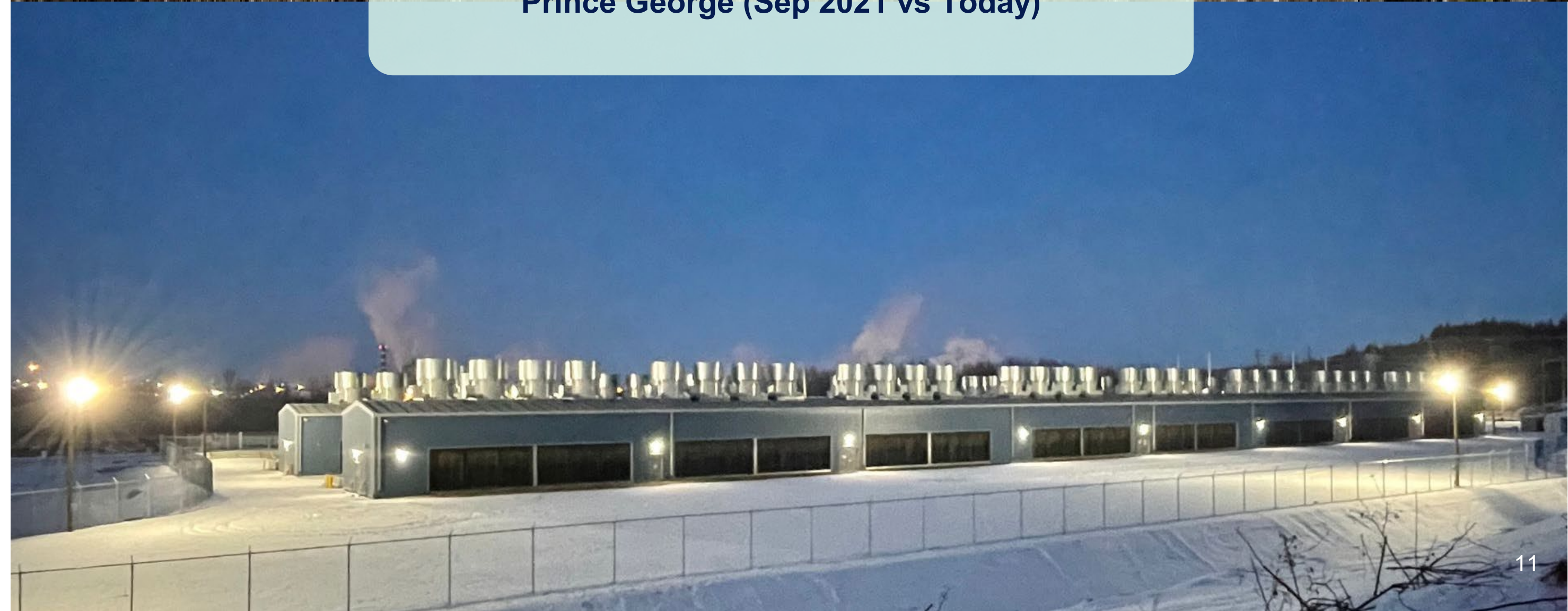
- **Land:** 50-year lease¹
- **Power Source:** 100% renewable energy²
- **Power Capacity:** 50MW
- **Status:** Operational

1) 30-year lease including 2 x 10-year extensions plus option to purchase within first 10 years.

2) Currently approximately 97% from direct renewable energy sources and approximately 3% from the purchase of RECs.



Prince George (Sep 2021 vs Today)



Childress County

Texas, USA

- **Land:** 100% owned
- **Power Source:** Excess/under-utilized renewable energy¹
- **Power Capacity:** 20MW (initial), connection agreement for up to 600MW
- **Status:** Under construction
- **Expected Timing:** 2023

1) Renewable power source and mix to be confirmed closer to time of commissioning.



Generating revenue from our infrastructure

180MW provides a solid foundation and significant upside exposure

Illustrative economics at 180MW (annualized)¹

Bitcoin price (US\$)	\$15,000	\$25,000	\$35,000
Self-mining revenue (2.0 EH/s) ²	\$41m	\$68m	\$95m
Less: Electricity costs (2.0 EH/s) ³		\$26m	
Mining profit⁴ (2.0 EH/s ² self-mining)	\$14m	\$42m	\$69m
Plus: Hosting margin (110MW at @ 2c/kWh)		\$19m	
Mining profit + Hosting margin (2.0 EH/s ² self-mining + 110MW hosting)	\$34m	\$61m	\$88m
		vs.	
Mining profit⁵ (5.4 EH/s self-mining)	\$41m	\$114m	\$187m

<<< 2c/kWh⁶ x 110,000kW x 8,760hrs p.a.

<<< Host residual 110MW - no further funding required

<<< Requires ~\$31m additional funding⁷

Less: Site and corporate costs

Targeting ~\$2m per month
Primarily comprises payroll, insurance, site expenses and professional fees

1) Illustrative self-mining revenue = Illustrative gross revenue less assumed mining pool fees. Illustrative mining profit = Illustrative self-mining revenue less assumed electricity costs. Illustrative mining profit excludes all other expenses, overheads and fees (except electricity costs and mining pool fees). Calculations assume mining hardware operates at 100% uptime.
 2) Comprises ~1.1 EH/s of miners in operation (including ~0.2 EH/s of miners securing the facility with the Group's third limited recourse equipment financing facility) and ~0.9 EH/s of miners in transit and/or pending deployment. The Company is currently exploring potential monetization transactions with respect to ~0.4 EH/s of miners which are in transit and/or pending deployment. There can be no assurance as to the timing or terms of any such transaction, or whether any such transaction will be consummated at all.
 3) Note electricity cost assumption of \$0.046/kWh is based on existing BC operations (subject to change based on the CADUSD FX rate and actual demand charges incurred).
 4) Please see the Coinwarz Bitcoin Mining Calculator. Inputs for 2.0 EH/s: 2,000 PH/s (hashrate), ~245 EH/s (difficulty implied global hashrate), 0.1 BTC per block (transaction fees), 0.5% (pool fees), 65MW (power consumption) – prefilled link [here](#).
 5) Please see the Coinwarz Bitcoin Mining Calculator. Inputs for 5.4 EH/s: 5,400 PH/s (hashrate), ~245 EH/s (difficulty implied global hashrate), 0.1 BTC per block (transaction fees), 0.5% (pool fees), 171MW (power consumption) – prefilled link [here](#).
 6) Indicative estimate only and subject to change.
 7) Based on illustrative incremental hardware cost of ~\$9/TH. Note this assumes current market price of \$19/TH less \$10/TH of existing prepayments with Bitmain, excluding taxes & shipping. The Company currently has \$75m of prepayments that have been made to Bitmain relating to an additional 7.5 EH/s of S19j Pro miners, which remains separate and incremental to the Company's 2.0 EH/s of capacity. The timing and volume of any additional future deliveries under the separate \$400m hardware purchase contract for miners are subject to ongoing discussions with Bitmain. The Company has not made all recent payments under that contract and does not currently expect to make upcoming payments in respect of any such additional future deliveries under that contract. The Company can make no assurances or guarantees as to the outcome of these discussions (including any impact on the Company's expansion plans or payments made under that contract or whether remaining prepayments will be able to be used, in whole or in part, in respect of future hardware purchases, and the final pricing of any incremental hardware purchased will be determined by Bitmain. See further detail in the Company's previous announcements dated June 21, August 1 and November 2, 2022.

Focus on expanding self-mining capacity to 5.4 EH/s

We have the time and options to optimize decision making

Pathway	Description
Monetizing Bitmain Prepayments	<ul style="list-style-type: none"> Continue monetizing \$75m of Bitmain prepayments¹ 3.4 EH/s x \$9/TH incremental spend requires an estimated \$31m²
Committed Equity Facility	<ul style="list-style-type: none"> Subject to market conditions and regulatory approvals, utilize \$100m B. Riley equity facility to support growth initiatives
Funding Initiatives	<ul style="list-style-type: none"> The Company continues to monitor funding markets and advance prospective funding opportunities

1) The timing and volume of any additional future deliveries under the separate \$400 million hardware purchase contract for miners are subject to ongoing discussions with Bitmain. The Company has not made all recent payments under that contract and does not currently expect to make upcoming payments in respect of any such additional future deliveries under that contract. The Company can make no assurances or guarantees as to the outcome of these discussions (including any impact on the Company's expansion plans or payments made under that contract or whether remaining prepayments will be able to be used, in whole or in part, in respect of future hardware purchases. See further detail in the Company's previous announcements dated June 21, August 1 and November 2, 2022.

2) Based on illustrative incremental hardware cost of ~\$9/TH. Note this assumes current market price of \$19/TH less \$10/TH of existing prepayments with Bitmain, excluding taxes & shipping. The Company currently has \$75m of prepayments that have been made to Bitmain relating to an additional 7.5 EH/s of S19j Pro miners, which remains separate and incremental to the Company's 2.0 EH/s of capacity. The timing and volume of any additional future deliveries under the separate \$400m hardware purchase contract for miners are subject to ongoing discussions with Bitmain. The Company has not made all recent payments under that contract and does not currently expect to make upcoming payments in respect of any such additional future deliveries under that contract. The Company can make no assurances or guarantees as to the outcome of these discussions (including any impact on the Company's expansion plans or payments made under that contract or whether remaining prepayments will be able to be used, in whole or in part, in respect of future hardware purchases, and the final pricing of any incremental hardware purchased will be determined by Bitmain. See further detail in the Company's previous announcements dated June 21, August 1 and November 2, 2022.



Questions



Appendix: Additional material

Hosting vs. self-mining (illustrative)

Data center capacity can be monetized through hosting and/or self-mining

	Hosting (110MW) ¹	Self-mining (3.4 EH/s) ^{2, 3, 4}
Description	<ul style="list-style-type: none"> Host mining hardware on behalf of third-party client(s) 	<ul style="list-style-type: none"> Deploy own mining hardware to mine on own account
Revenue profile	<ul style="list-style-type: none"> Fixed hosting rate Potential for profit share 	<ul style="list-style-type: none"> 100% exposure to Bitcoin price
Capital expenditure	<ul style="list-style-type: none"> Infrastructure already built Customers typically fund a 2 to 3 month deposit 	<ul style="list-style-type: none"> Estimated \$31m for 3.4 EH/s⁵ Assuming utilization of Bitmain prepayments
Revenue	<ul style="list-style-type: none"> Equivalent to \$0.066/kWh \$64m per annum 	<ul style="list-style-type: none"> Equivalent to \$0.081/kWh \$78m per annum
Gross profit	<ul style="list-style-type: none"> \$19m per annum \$0.02/kWh hosting margin 	<ul style="list-style-type: none"> \$34m per annum \$17k Bitcoin price

Strategic value in our infrastructure

Material upside in self-mining margins and returns

Hosting provides a backstop option with no additional capex



1) Assumes \$0.02/kWh hosting margin (indicative estimate only and subject to change) and \$0.046/kWh electricity cost (subject to change based on the CADUSD FX rate and actual demand charges incurred).

2) Illustrative self-mining revenue = Illustrative gross revenue less assumed mining pool fees. Illustrative mining profit = Illustrative self-mining revenue less assumed electricity costs. Illustrative mining profit excludes all other expenses, overheads and fees (except electricity costs and mining pool fees).

3) Please see the Coinwarz Bitcoin Mining Calculator. Inputs for 3.4 EH/s: 3,400 PH/s (hashrate), ~245 EH/s (difficulty implied global hashrate), 0.1 BTC per block (transaction fees), 0.5% (pool fees), 110MW (power consumption) and \$0.046/kWh (electricity costs) – prefilled link [here](#). Note electricity cost assumption is based on existing BC operations (subject to change based on the CADUSD FX rate and actual demand charges incurred) and calculation assumes mining hardware operates at 100% uptime.

4) The illustrative outputs assume hashrate is fully installed and operating today using the above assumptions. These assumptions are likely to be different in the future and users should input their own assumptions.

5) Based on illustrative incremental hardware cost of ~\$9/TH. Note this assumes current market price of \$19/TH less \$10/TH of existing prepayments with Bitmain, excluding taxes & shipping. The Company currently has \$75m of prepayments that have been made to Bitmain relating to an additional 7.5 EH/s of S19j Pro miners, which remains separate and incremental to the Company's 2.0 EH/s of capacity. The timing and volume of any additional future deliveries under the separate \$400m hardware purchase contract for miners are subject to ongoing discussions with Bitmain. The Company has not made all recent payments under that contract and does not currently expect to make upcoming payments in respect of any such additional future deliveries under that contract. The Company can make no assurances or guarantees as to the outcome of these discussions (including any impact on the Company's expansion plans or payments made under that contract or whether remaining prepayments will be able to be used, in whole or in part, in respect of future hardware purchases, and the final pricing of any incremental hardware purchased will be determined by Bitmain. See further detail in our previous announcements dated June 21, August 1 and November 2, 2022.

Experienced Board & management team

Iris Energy's leadership team has delivered >\$25 billion in energy & infrastructure projects



David Bartholomew

Independent Chair

- 30+ years' experience across energy utilities, transportation and industrials
- Former CEO of DUET Group (sold to CKI for \$5bn in 2017)



Daniel Roberts

Co-Founder and Co-CEO

- 15+ years' experience across finance, infrastructure and renewables
- Previously 2nd largest individual shareholder in \$6bn infrastructure fund



Will Roberts

Co-Founder and Co-CEO

- 11+ years' experience across resources, commodities & real assets
- Previously Vice President at Macquarie in Commodities & Global Markets



Chris Guzowski

Non-Executive Director

- 15+ years' experience in renewables development across Europe & Australia
- Founded Mithra Energy, developing 10+ solar PV projects in Poland



Mike Alfred

Non-Executive Director

- 15+ years' experience as founding CEO, Board member and advisor
- Previously CEO of Digital Assets Data, Inc. (sold to NYDIG in 2020)



Lindsay Ward

President

- 35+ years' experience across infrastructure, energy & resources
- Previously CEO of Palisade Integrated Management Services



Belinda Nucifora

Chief Financial Officer

- 25+ years' experience in CFO & senior finance roles
- Previously CFO of Laser Clinics Australia and Slater & Gordon



Joanna Brand

General Counsel & Company Secretary

- 25+ years' experience in corporate, capital markets, M&A & infrastructure
- Previously General Counsel at ME Bank, Jetstar Airways, Billabong & Epic Energy



David Shaw

Chief Operating Officer

- 30+ years' experience across energy, utilities and resources
- Previously SVP Operations Asia-Pacific East at global engineering firm Wood



Denis Skrinnikoff

Chief Technology Officer

- 15+ years' experience in the cloud & data center service provider space
- Previous senior leadership / M&A experience with TeraGo and RackForce



Bom Shin

VP – Corporate Finance

- 14+ years' experience across investment banking and corporate law
- Previous experience with RBC, Citi, Highbury and Mallesons



Heather Miller

VP – People, Culture & Community

- 15+ years' people and culture experience across all aspects of HR
- Previous experience with Nutrien, Agrium and Canadian Pacific Railway



Kent Draper

VP – Project Development

- 15+ years' experience in financing across infrastructure, power and renewables
- Previous experience with First Solar, RBC and Macquarie



Aaron Hawkins

VP – Project Development

- 15+ years' experience in engineering, asset management and project delivery
- Previous experience with First Solar, Black & Veach and Aurecon

Thank You

